



Rush is on to develop smarter power

Sylvia Pfeifer considers the range of technologies starting to attract serious investment

On the banks of the Elbe in northern Germany, a giant turbine looms over the city of Magdeburg. It is the world's most powerful, taller than St Paul's Cathedral and capable of producing 7.5MW of power – enough for 7,500 homes.

The windmill, an Enercon E-126, has a power that would have been unthinkable even a few years ago. It is an example, however, of how tough carbon reduction targets and new technologies are combining to drive remarkable innovation in energy. The world's appetite for energy shows no signs of abating, putting pressure on the industry to deliver.

Price is the added stimulant; without the constant innovation and investment in renewable and traditional forms of power, such as fossil fuels, politicians fear a rapid and unpopular rise in consumer and industrial bills.

Simon Luby, associate director at ScurrEnergy, a renewables consultancy, compares the recent rush of change to the evolution in the aerospace industry from the original jumbo, Boeing's 747, which first flew in 1969, to the Airbus A380, which went into commercial service 40 years later.

"The sort of scale-up we've seen in aerospace has taken 40 years, but the wind industry has scaled up by a greater factor in half the time – critical for maximising production but also bringing technology challenges with it," he says.

Simon Currie, global head of energy at Norton Rose Group, says: "We expect to be able to run before we can walk, but the engineering challenges are huge."

"However, the industrial logic of this sector [offshore wind] is

encouraging manufacturers to build the capacity. If renewable energy can achieve a cost of energy that is close to that of traditional forms of generation, suddenly the market has a choice," he adds.

The Magdeburg giant may already be about to be surpassed. In Norway, plans are well advanced for a 10MW plant, one-quarter as powerful again.

In oil and gas, new techniques for "fracking" – fracturing rock formations with a com-

bination of high-pressure water and chemicals – hold out the hope for opening vast new fields without the environmental damage caused by earlier types.

In North America, new production from tight oil reserves has helped reverse the decline in US oil output.

Injection technologies are also giving new life to mature oil fields, while in provinces such as the Atlantic waters off Brazil, pioneering drillers are finding oil and gas in depths of water that would have been thought prohibitive in the recent past. New, ultra-deepwater rigs can operate in depths of up to 7,500 feet.

Even in the conservative field of nuclear power, where designs have typically taken a generation to come into service, new ideas are coming through.

Several companies, from industry stalwarts such as Westinghouse and General Atomics to relative newcomers such as Hyperion Power, are working on schemes for mini power stations.

These "community nukes" would be small enough to power a village or factory, and simple enough to be switched on, sealed and buried underground without further maintenance.

Another option is to join groups of them together to generate greater amounts of power, or to use them to augment the output of existing nuclear facilities.

One of the first practical applications is likely to be in the isolated village of Galena in Alaska, where the local authority has agreed to tackle crippling energy bills – the 675 inhabitants are cut off by river ice for eight months of the year – by installing a Toshiba 4S reactor (super-safe, small and simple).

This will generate 10MW of power, and according to the manufacturer, could run for 30 years without refuelling. If the plans go according to schedule, Toshiba will install

Inside this issue

Fracking

Sheila McNulty on a process attracting controversy
Page 2



Waste

Energy generated from waste could treble by 2020.
Sylvia Pfeifer reports
Page 2

Enhanced recovery

With the oil price so high, it is worth extracting more of it from the ground
Page 2

Geothermal

Andrew Ward looks at Iceland's clean energy potential
Page 4

Carbon capture

Norway tries to square oil and gas industry with its green reputation
Page 4

Deep water

Technology has made possible things unimaginable 10 years ago
Page 4

Efficiency

Potential savings are still being missed, says Sarah Murray
Page 5

China

Wind turbine makers are seeking markets abroad
Page 6



Continued on Page 2 Sky high: the Enercon E-126, is an example of how carbon reduction targets and new technologies are combining to drive innovation in energy



THE WORLD
NEEDS
MORE
THAN OIL.



Every day, the world needs more energy. It will take all we can produce. Oil. Alternatives. And natural gas, the cleanest-burning conventional fuel. In Australia, we're leading one of the world's largest natural gas projects. It will produce enough gas to power a city the size of Singapore for 50 years and help create a brighter future for all of us. Learn more at chevron.com/weagree

WE AGREE.

Alan Robson
Professor Alan Robson
Vice-Chancellor
University of Western Australia

Neil Theobald
Neil Theobald
General Manager,
Gas Marketing & Commercialization
Chevron

Enthusiasm for reactor investment cools

Nuclear

Ed Crooks explains why the industry faces a tricky future around the world

In much of the world's nuclear industry today, the watchwords are "make do and mend".

Even before the Japanese earthquake and tsunami of March 11, prospects for nuclear construction were looking difficult in most of the developed world, mostly because of shaky economics. Weak power demand because of the recession, and cheaper alternatives such as gas and coal, made it difficult to justify investment in reactors.

Where projects were going ahead, they were doing so only with strong government support.

The meltdown at the Fukushima Daiichi plant, now ranked by the International Atomic Energy Agency as being as serious as the Chernobyl disaster of 1986, has further dented enthusiasm.

Around the world, countries that were in favour of new nuclear investment have had their confidence shaken. Sceptics have become more firmly opposed, while several of those on the fence have been tipped into rejecting nuclear power. The IAEA says about six countries interested in developing a civil nuclear industry have notified it that they have abandoned their plans.

No country that has committed itself to building plants has scrapped those plans. The UK and France, two of the more pro-nuclear countries in Europe, are going ahead.

China, having frozen approvals of new nuclear plants following Fukushima, has been reported as planning to give the go-ahead next year, and is set to dominate the landscape for nuclear construction.



Fallout: a mother and child are checked for radiation exposure after the meltdown at Fukushima. Even before the accident, prospects were looking difficult

Epa

The IAEA's most recent projection is that the world will add up to 150,000 megawatts of additional nuclear capacity by 2020, of which China plans to provide 70,000MW.

China's 2020 target of reaching 80,000MW of nuclear capacity, from 10,000MW last year, may slip a little because of the post-Fukushima delay, but its ambitions still dwarf those of any other country.

Other emerging economies, including India and the United Arab Emirates, are also planning significant investments in new reactors.

However, while the global nuclear industry is growing overall, its share of electricity generation is likely to slip, the IAEA believes, as other forms of generation grow more quickly.

In most of the developed world, the emphasis is shifting towards finding alternatives to nuclear power, and getting more out of existing reactors.

Germany and Switzerland have announced plans to shut down their reactors, and a referendum in Italy has decisively rejected new construction. In Japan, traditionally a pro-nuclear country, which derived about 30 per cent of its electricity from nuclear plants last year, opposition has been emerging as an important political issue.

Companies in the nuclear industry have been repositioning themselves for a market less attractive than it was at the start of the year.

Shaw, the US civil engineering company, has decided to exercise its

option to sell its 20 per cent stake in Westinghouse, the nuclear engineering group, to Toshiba of Japan.

Toshiba is now considering selling on part of its holding – which will be 87 per cent once the Shaw deal has gone through – to another investor.

Siemens of Germany has said it is pulling out of its joint venture with Rosatom of Russia to make nuclear generating equipment, as a result of the German government's plans to close the country's 17 nuclear power stations by 2022.

In the UK – which looks set to be the west's largest market for reactors over the coming decade, if the government's plans are delivered – Scottish and Southern Energy, one of the lead-

ing power companies, announced it was dropping out of a consortium with GDF Suez of France and Iberdrola of Spain to build reactors.

General Electric, the US industrial group that is one of the world's leading nuclear engineers through its joint venture with Hitachi of Japan, has said it does not hold out much hope for market growth in the immediate future.

John Krenicki, the chief executive of GE's energy division, told analysts recently: "Nuclear for the next five years is going to look a lot like it did for the past five years: mostly fuel and service [work]."

He added that he expected nuclear power, which was about 3 per cent of his division's revenues, to decline in

importance, as other parts of the business grew more rapidly.

In these conditions, the pressure is on for generators to squeeze more out of existing plants. All over the world, governments are extending the lives of ageing reactors. In the US, 60 reactors have been given approval to have their working lives extended from 40 to 60 years. France and Russia are making similar moves, and other countries such as the UK are expected to follow.

In the US, there has also been a lot of work done to increase the capacity of existing nuclear plants. Since 1977, regulators have approved 139 upgrades in the US, adding about 6,000MW to the capacity of the US reactor fleet. John Rowe, chief executive of Exelon, the largest US nuclear generator, has argued that these life extensions and modifications are a much more cost-effective way of investing in nuclear power.

Other countries, including Spain, Sweden and Finland, have also allowed significant upgrades.

However, the limits of the extra power that can be squeezed out by these modifications – mostly carried out to the steam turbine systems used for power generation, rather than in the reactors themselves – are now being reached.

One solution to pushing output even further is being proposed by Lightbridge, a US nuclear fuels company. It is offering a new type of metallic nuclear fuel, being evaluated at the US government's Idaho National Laboratory. Lightbridge says it can increase the output on an existing reactor by up to 17 per cent.

Seth Grae, the company's chief executive, says: "With our fuel, you can get a 10 per cent power uprate by spending only about \$10m."

In today's difficult, highly competitive market for generators, squeezing out more electricity in the most cost-effective way possible is a highly attractive proposition.

Difficult balance of supply and demand

Innovation

Ed Crooks reports on problems posed by the 'new renewables'

As electricity systems around the world add ever-greater contributions from renewable energy to their grids, power engineers are being confronted by a challenge they have not faced before.

Almost all the generation capacity now connected to electricity grids is, broadly speaking, available at will. There are always constraints: nuclear power cannot be ramped up and down very easily; hydropower can be affected by levels in rivers and reservoirs, and any generation that uses a steam turbine – most fossil fuel and nuclear plants – can be affected by water shortages.

In general, however, today's power plants are always there when needed for the complex task of balancing supply and demand across the grid.

Recent experience in China, where periods of insufficient voltage causing shutdowns and blackouts have been a regular phenomenon, shows what can happen if the grid is allowed to fall out of balance.

That is why what are sometimes called the "new renewables" – wind and solar power – present such a challenge.

Weather forecasting can make unexpected variations less of a problem, but the essential nature of these forms of generation is that they are intermittent, their availability subject to the vagaries of wind and sun.

The scale of the problem this presents can be seen from one UK company's estimates that at times, on cold, still days, the output of its wind farms was just 10 per cent of their notional

maximum output. The implication is that the company would need to keep 90 per cent of its wind capacity available in back-up generation, for use when the wind stopped.

Demand response – dialling down electricity use when supplies are short – is part of the answer, but the "smart grid" technology that would make that possible is still in its infancy, and some customers have been reluctant to embrace the idea.

Indeed, if anything demand is becoming less stable in many parts of the world because of the spread of air conditioning, which can cause surges in demand as temperatures rise.

For now, the burden of balancing the grid falls

'Customers need to make a transition. They now need efficiency plus flexibility'

entirely on the demand side. As the output of wind and solar power rises and falls, other forms of generation will have to fall and rise to match it, to keep the grid balanced.

One of the big problems with that, however, is that it can greatly reduce the efficiency of the power plants that are being used to ramp up and down.

Coal and combined cycle gas turbine (CCGT) power plants are most efficient when they are running all the time. If their output is fluctuating, then their costs and greenhouse gas emissions for a set volume of electricity are likely to be higher.

There are special gas plants, sometimes known as peakers, that are much quicker to start up, and are designed for use only to meet peak demand, but their costs are always higher.

For gas turbine manufacturers such as General Electric of the US and Siemens of Ger-

many, the problem of balancing the grid with a much high contribution from intermittent renewables has created an incentive to develop plants that can be ramped up and down quickly, but run more efficiently than traditional peakers.

"Customers need to make a transition," says Steve Bolze, GE's head of power and water. "They now need efficiency plus flexibility."

Siemens says it has spent €500m on developing a prototype plant at Irsching in Bavaria that generates 578 megawatts with an efficiency – the ratio of the energy output from the plant to the heat created by burning the gas – of almost 61 per cent.

Just as importantly, the plant can bring 500MW online in just 30 minutes, and change its output up or down by 35MW a minute.

GE, meanwhile, has launched its FlexEfficiency 50 plant, which it says offers an even faster ramp-rate of 50MW per minute. At a similar size to the Siemens plant of 510MW, it is also claiming even higher efficiency, at "greater than 61 per cent". GE says it invested about \$500m to develop the plant.

The Flex 50 has been sold to customers in Turkey and China. MetCap Energy Investments, the Turkish buyer, attracted considerable publicity for ordering the turbine as part of a "hybrid power plant", which also included wind turbines and solar water heating on the same site.

The addition of wind turbines, is something of a gimmick. There is no reason why the wind and gas generation need to be located on the same site, so long as they are connected up to the same grid. The solar technology, however, brought in when GE did a deal to invest in eSolar, a small US company, does add something to the plant's performance, helping heat the water used in the steam turbine. GE believes the technology could be attractive to other customers in sunny regions such as parts of Africa.

In the short term, Europe is the big opportunity, because of the development of renewables over the coming decade, as member states move to meet European Union targets.

As that market grows, there will be pressure on turbine suppliers to improve performance even further. "The FlexEfficiency 50 has really shaken the industry," Mr Bolze says.

LET'S POWER OUR FUTURE WITH ENERGY WE COULDN'T USE BEFORE.

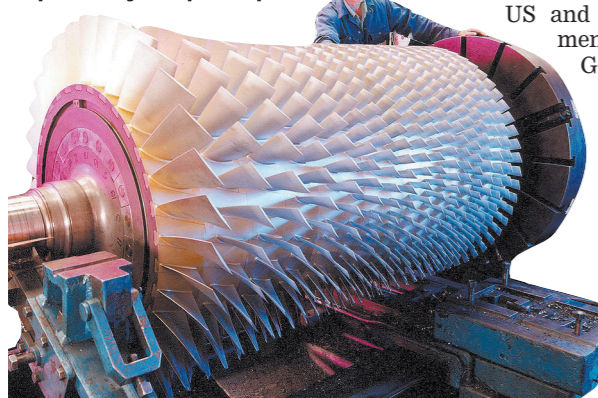
Introducing the world's largest floating offshore facility.

In May 2011, Shell committed to invest billions of dollars to develop the world's first Floating Liquefied Natural Gas (FLNG) facility. FLNG eliminates the need for laying pipelines to shore, and in this way opens up previously unviable sources of natural gas, the cleanest-burning fossil fuel. Called 'Prelude', this project will be located more than 124 miles off the coast of Western Australia, above the gas field. When built, it will be the world's largest floating offshore facility, the equivalent to the length of more than four football fields. This pioneering technology will help to ensure that we continue to supply energy to wherever it is needed, for many decades to come. Shell's ability to deliver this project is typical of our innovative approach to creating a better energy future. Let's power our future with gas. www.shell.com/letsgo

LET'S GO.



Driver: turbine can be used as part of hybrid power plant



Rising price of power may concentrate minds

Efficiency

Sarah Murray on why business is still failing to capitalise on potential savings

When describing the incentives for business he is putting in place, Daniel Esty, commissioner of Connecticut's department of energy and environmental protection, talks of a "market failure".

He is not referring to an oversupply of products or an industrial oligopoly. He is talking about the failure of companies to capitalise on the gains to be made from energy efficiency strategies.

"For almost every company, there are substantial opportunities that have high returns on investment for quick paybacks," he says. "Companies are making a serious error by failing to take on those investments as way to cut costs."

Collectively, the savings look large. The McKinsey Global Institute estimates that, with investment of \$170bn in energy efficiency, growth in global energy demand could be cut by at least half by 2020 – equivalent to one-and-a-half times the US's current energy consumption.

Individually, too, the savings for businesses are substantial. "We're seeing companies that can take out 15 to 20 per cent of their

energy costs if they drive efficiency consistently," says Matt Rogers, a San Francisco-based McKinsey director.

Yet companies are still failing to capitalise on the potential savings. This is particularly true of small and medium-sized companies. Fifty-three per cent of UK SMEs have no management systems in place, and almost 20 per cent do not know whether they reduced their consumption in the past year, according to research released in August by Npower, the energy company.

A number of barriers prevent companies from seizing these opportunities. First, becoming more efficient is a complex business.

Energy use is spread across an enterprise, and companies often lack infrastructure such as metering systems to track its use. Historically, another barrier, particularly in the US, has been its low cost, providing little incentive to save.

With prices rising and business prospects remaining tough, cost savings look increasingly attractive. However, misperceptions linger about the return on investments in efficiency.

"In some cases, these are quite fast payback opportunities," says Mr Esty. "Any company that hasn't done a relighting initiative, for example, is missing a very quick two-to-three year payback."

As the price of technologies such as sensors falls,

payback times are becoming shorter. Take LED lighting. When combined with sensors monitoring the amount of light in a warehouse or factory and detecting when someone has entered an aisle, lighting levels can be automatically adjusted.

"An LED system of this type used to take 36 or 40 months to pay for itself. But when you combine LED technology with software and sensors, it now pays back in about nine months," says Mr Rogers.

Yet, in a tough economy, with limited time and resources to hand, and power costs not always seen as severely damaging profitability, managers tend not to prioritise efficiency.

Promoting it therefore requires a number of strategies. First, employees need clear and accurate information on how to achieve savings.

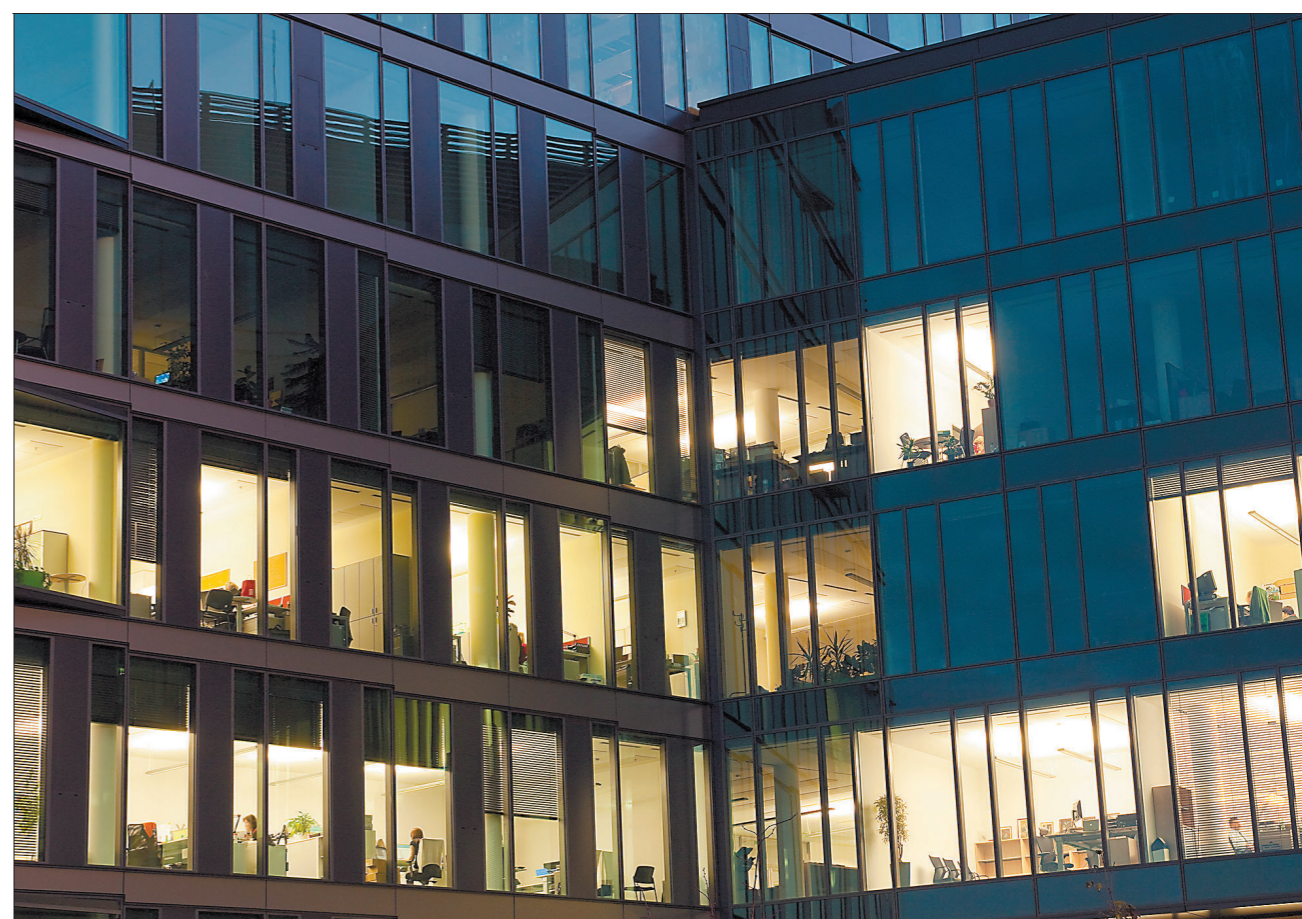
Psychology plays a role, too. To many people, energy is invisible. Without

intelligible information about the impact of powering down computers or adjusting the air-conditioning on cooler days, there is little incentive to act.

Amanda Harrison, an occupational psychologist at Arup, the design and engineering group, says one effective way of providing information is by installing devices such as dashboard systems that display the amount of energy being used in an office or manufacturing facility and its real-time cost.

She emphasises the importance of conveying information in ways employees can understand, such as equating energy savings to the numbers of homes that could be powered by that energy and for how long.

Having an executive responsible for the issue also helps. "The companies that have been most successful have a senior person making sure the tools are being applied systematically," says Mr Rogers.



Trick of the light: companies can save 20 per cent of their energy costs if they drive efficiency consistently

Dreamstime

tematically," says Mr Rogers.

Government policy can also shape behaviour. Regulatory instruments include equipment and building efficiency standards and codes.

Mr Esty believes governments should provide carrots as well as sticks. He cites Connecticut's green bank, which will help finance clean energy and efficiency projects. "Rather

than waiting for them to call us, we're going to call companies as a way to help small businesses in particular," he says.

He believes shareholders will start viewing energy

efficiency in a more positive light. "You get solid returns with much less risk and complexity," he says. "In an era of more cautious investing, energy efficiency looks ever more attractive."

The simplicity of an artificial leaf

Some might find nothing new in the idea of tapping into the sun as a source of renewable energy.

But Daniel Nocera, professor of energy and chemistry at Massachusetts Institute of Technology, plans to use solar power in a completely different way – by using light to split hydrogen from water to create power.

Prof Nocera is essentially replicating a process found in nature: photosynthesis. He has developed an artificial leaf – a silicon panel about the size of a playing card with cobalt and nickel catalysts on either side – that, when dipped into water and held up to sunlight, splits water to hydrogen and oxygen.

"It's doing exactly the same thing as a leaf," he says. "It's sunlight in; hydrogen and oxygen out. And you can use the hydrogen and oxygen at some later time."

This has big advantages in off-grid locations. While solar panels can be part of a distributed system, the limitations of battery technology mean it remains difficult to store the energy that panels generate.

By contrast, splitting water into hydrogen and oxygen creates a chemical fuel that can be stored.

For a domestic home, silicon shingles placed on a roof would, with small amounts of water flowing around them, use sunlight to split hydrogen and oxygen. This could be stored in a fuel cell at night to generate electricity, or the hydrogen could be burnt in a turbine to generate heat.

With India's Tata Group as his investor, Prof Nocera believes this system could provide affordable power to the millions of people in developing countries who lack access to the grid or to other sources of energy, which is why he is focusing on cost rather than efficiency.

The artificial leaf is a cost-effective solution because, unlike a solar panel, where crystal silicon has to be packaged and wired into a module, Prof Nocera's catalysts interface directly with the silicon leaf.

He believes that designing energy systems must be extremely simple and cheap prompts innovation and creativity.

"I get up in the morning saying, 'what science can I do to make this as cheaply as possible, and then

I'll work on efficiency,'" he explains.

"In the developed world, we focus on efficiency, and usually with higher efficiency comes higher cost."

He also believes that he can develop new sources of power more easily in countries that lack existing infrastructure than in what he calls the "legacy world", where entrenched systems and vested interests work against anything new and different.

"I always say the poor are helping me," he says. "By designing for them, they can be the early adopters because they're not beholden to some existing energy system – so in that regard the market is easier to penetrate."

Prof Nocera's real breakthrough, however, has been in developing a catalyst that will not oxidise but that continually heals itself as it is working. Here again, he believes that designing energy systems for the poor can lead to scientific discoveries that would not otherwise be made.

Designing something that could be cheaply manufactured meant using low-cost materials – but most of these materials would eventually corrode. "I needed to overcome the corrosion problem and my discovery was the first self-healing catalyst," he explains. "There are masses of interesting science problems to be solved if you work backwards that way."

However, with demand for energy soaring in developing countries, Prof Nocera admits that he is in a race against time – and this is another reason he believes small-scale, cheap energy systems are likely to provide better solutions for the developing world than large, highly engineered infrastructure.

"It takes a lot of time to develop those things," he says.

"So the best strategy is to make it small-scale and simple to engineer – and then to manufacture the heck out of it."

Sarah Murray

Nocera: Tata Group of India is his big backer

Electricity is at the core of Paul's hobbies and essential to his development and comfort. Each day, we strive to produce and market it at the lowest cost.

edf.com

EDF 552 081 317 RCS PARIS, 75008 PARIS - EURO RSCG CMO

Imagine if enjoyment came through this wire

London 2012 energy services partner

Modern Energy



Where the wind blows: even without moving overseas, the Chinese turbine industry has taken up a large share of the world's wind power. About half the turbines installed around the globe last year were in China

Bloomberg

Turbine talent seeks overseas outlets

Wind power in China

Sarah Murray reports on state-sponsored success seeking low-income markets

With its voracious appetite for energy and a generous supply of wind, it is no surprise China has rapidly developed a market for wind power. Until recently the market was domestic, but now wind turbine companies are eyeing prospects in markets such as Europe and the US.

"To date, it's been about stimulating investment locally," says Ben Warren, Ernst & Young's environmental finance expert. "But it's also about getting a foothold in the future energy economy."

Already, four Chinese wind turbine makers – Sinovel, Vestas,

Goldwind and Dongfang – rank among the world's top 10 turbine manufacturers. Even without moving overseas, the industry has taken up a large share of the world's wind power. "About half of the wind turbines installed around the world last year were in China," says Mr Warren.

In this rapid expansion, turbine manufacturers have had generous state support. As the government seeks to reduce its dependency on coal-based power, it has worked aggressively to develop renewable sources of energy, and the wind industry has been at the receiving end of many of the policy carrots.

Under Beijing's renewable energy law, wind generation projects have received particularly strong incentives. In addition, national targets have accelerated the development of renewable technologies while feed-in tariffs have guaranteed a rate of return for investors in wind power.

"It's a policy driven market," says Liming Qiao, China director of the Global Wind Energy Council. "The renewable energy law, which is the framework for all renewable energies, came into force in 2006. Since then, the industry has thrived."

The government has also been anxious to attract outside investors to help build technological capabilities. As in other sectors, by running pilot programmes and scaling them up, the country has built industries that are low risk and require low investment levels.

"That's what they did with wind starting around 2000," says Caitlin Pollock, senior analyst for Asia Pacific wind energy at IHS Emerging Energy Research.

"They handpicked several companies and tried making wind turbines and then encouraged a lot of companies to make components though subsidised programmes." Additional measures have included auctioning land that was permitted for

wind farm installations and stimulating investment and developer interest through guaranteed supply contracts.

Through its "wind power base" initiative, China plans to build a series of 10-gigawatt wind plant sites in resource-rich parts of the country by 2015.

Manufacturers in China are shifting their focus from volume and economies of scale to quality

"It's tremendous growth," says Ms Pollock. "And this is all because of government will and a lot of government support."

While most of this activity has been taking place at home, global ventures are starting to emerge, particularly as the domestic market starts to look

crowded. "There's overcapacity, at least in terms of theoretical assembly capacity," says Ms Pollock. "Demand is surging, but not at the same rate as supply."

This is partly what has driven some companies to look overseas for new business. In 2008, for example Goldwind bought into Vensys, a German turbine designer. The company also put its first wind turbines on US soil when it installed three in Minnesota.

Sinovel has also been active overseas, signing an agreement in April to develop wind power projects with the Greek Public Power Corporation. In July, it signed an agreement with Mainstream Renewable Power to install 1 gigawatt of wind turbine capacity in Ireland over the next five years, with Mainstream developing and constructing the projects and Sinovel providing turbine technology.

Another Chinese wind com-

pany, XEMC Windpower, installed a 5-megawatt offshore wind turbine prototype in the Netherlands in June. In August, it struck an agreement with Gaelectric, an Irish developer, to supply about 13.6MW of wind turbine capacity, including installations at three onshore sites in Ireland.

Expansion overseas will not come without difficulties, however. First, the companies need to meet US and European certifications. Meanwhile, perceptions about the poor quality of Chinese industrial products linger.

"It's part perception and part reality," says Faheen Allibhoy, senior investment officer at the International Finance Corporation, the private sector arm of the World Bank. "The Chinese have expanded the industry very quickly and there are always bugs when you do that."

Companies also need to satisfy the conditions of equity

investors and debt providers in a world where international financiers are demanding improved quality in the projects to which they lend.

As a result, manufacturers in China are shifting their focus from volume and economies of scale to quality. For now, ventures in overseas markets remain few in number. "But it's a huge target for these Chinese turbine manufacturers," says Ms Pollock.

Moreover, since most Chinese manufacturers have focused on developing smaller wind turbines than those in the US and Europe, opportunities are likely to emerge outside western markets, particularly in lower income countries.

"We'll see turbines in smaller countries," says Ms Allibhoy. "So the whole market will develop across the world, because there are so many places that need power and wind is a very viable and cost-competitive resource."



Europe.
Powered by Norwegian gas.

Gas production from the Norwegian Continental Shelf can supply millions of Europeans with power. Both industry and homes are connected to a cost competitive energy source, and will remain so for decades to come. Be enlightened goodideas.statoil.com. There's never been a better time for good ideas.

